

# Members

## Chairman

Carl-Henric Svanberg	AB Volvo	Sweden
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## Vice-Chairmen

Jean-François van Boxmeer	HEINEKEN	The Netherlands
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Dimitri Papalexopoulos	Titan Cement	Greece
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## Past Chairman

Benoît Potier	Air Liquide	France
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## Members

Jean-Paul Agon	L'Oréal	France
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Zoltán Áldott	MOL	Hungary
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José María Álvarez-Pallete	Telefónica	Spain
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Nils S. Andersen	AkzoNobel	The Netherlands
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Paulo Azevedo	Sonae	Portugal
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Ben van Beurden	Royal Dutch Shell	The Netherlands
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Svein Richard Brandtzaeg	Norsk Hydro	Norway
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Martin Brudermüller	BASF	Germany
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Paul Bulcke	Nestlé	Switzerland
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Pierre-André de Chalendar	Saint-Gobain	France
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Jean-Pierre Clamadieu	Solvay	Belgium
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Iain Conn	Centrica	United Kingdom
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Ian Davis	Rolls-Royce	United Kingdom
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Rodolfo De Benedetti	CIR	Italy
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Henrik Ehrnrooth	KONE	Finland
Börje Ekholm	Ericsson	Sweden
Christoph Franz	F. Hoffmann-La Roche	Switzerland
Ignacio S. Galán	Iberdrola	Spain
Paul Hermelin	Capgemini	France
Timotheus Höttges	Deutsche Telekom	Germany
Frans van Houten	Royal Philips	The Netherlands
Pablo Isla	Inditex	Spain
Jean-Sébastien Jacques	Rio Tinto	United Kingdom
Jan Jenisch	LafargeHolcim	Switzerland
Leif Johansson	AstraZeneca	United Kingdom
Joe Kaeser	Siemens	Germany
Guido Kerkhoff	thyssenkrupp	Germany
Isabelle Kocher	ENGIE	France
Harald Krüger	BMW Group	Germany
Dominique Leroy	Proximus	Belgium
Thomas Leysen	Umicore	Belgium
Martin Lundstedt	AB Volvo	Sweden
Bill McDermott	SAP	Germany
Nancy McKinstry	Wolters Kluwer	The Netherlands
Lakshmi N. Mittal	ArcelorMittal	United Kingdom
Stefan Oschmann	Merck Group	Germany
Rafael del Pino	Ferrovial	Spain
Patrick Pouyanné	Total	France
Nick Read	Vodafone Group	United Kingdom

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Gianfelice Rocca	Techint Group of Companies	Italy
Güler Sabanci	Sabanci Holding	Turkey
Jean-Dominique Senard	Michelin	France
Risto Siilasmaa	Nokia	Finland
Søren Skou	A.P. Møller-Mærsk	Denmark
Tony Smurfit	Smurfit Kappa Group	Ireland
Ulrich Spiesshofer	ABB	Switzerland
Johannes Teysen	E.ON	Germany
Hans Van Bylen	Henkel	Germany
Jacob Wallenberg	Investor AB	Sweden

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