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Vice-Chairmen

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Ben van Beurden	Royal Dutch Shell	The Netherlands
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Kurt Bock	BASF	Germany
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Jean-François van Boxmeer	HEINEKEN	The Netherlands
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Carlo Bozotti	STMicroelectronics	Italy
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Svein Richard Brandtzaeg	Norsk Hydro	Norway
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Iain Conn	Centrica	United Kingdom
Ian Davis	Rolls-Royce	United Kingdom
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Stéphane Richard	Orange	France
Kasper Rorsted	adidas Group	Germany
Güler Sabanci	Sabanci Holding	Turkey
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Carl-Henric Svanberg	BP	United Kingdom
Johannes Teysen	E.ON	Germany
Hans Van Bylen	Henkel	Germany
Jacob Wallenberg	Investor AB	Sweden