



# Members

## Chairman

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|----------------------|-------------------|--------|
| <b>Benoît Potier</b> | Air Liquide Group | France |
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## Vice-Chairmen

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|-------------------------|----------------------|---------|
| <b>Nils S. Andersen</b> | A.P. Møller - Maersk | Denmark |
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| <b>Vittorio Colao</b> | Vodafone Group | United Kingdom |
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## Members

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| <b>Jean-Paul Agon</b> | L'Oréal | France |
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| <b>César Alierta Izuel</b> | Telefónica | Spain |
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| <b>Paulo Azevedo</b> | SONAE | Portugal |
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|------------------------|-------------------|-----------------|
| <b>Ben van Beurden</b> | Royal Dutch Shell | The Netherlands |
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| <b>Kurt Bock</b> | BASF | Germany |
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| <b>Jean-François van<br/>Boxmeer</b> | Heineken | The Netherlands |
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| <b>Carlo Bozotti</b>             | STMicroelectronics | Italy           |
| <b>Svein Richard Brandtzaeg</b>  | Norsk Hydro        | Norway          |
| <b>Antonio Brufau</b>            | Repsol             | Spain           |
| <b>Ton Büchner</b>               | AkzoNobel          | The Netherlands |
| <b>Paul Bulcke</b>               | Nestlé             | Switzerland     |
| <b>Jean-Pierre Clamadieu</b>     | Solvay             | Belgium         |
| <b>Iain Conn</b>                 | Centrica           | United Kingdom  |
| <b>Ian Davis</b>                 | Rolls-Royce        | United Kingdom  |
| <b>Rodolfo De Benedetti</b>      | CIR                | Italy           |
| <b>Pierre-André de Chalendar</b> | Saint-Gobain       | France          |
| <b>Marijn Dekkers</b>            | Bayer              | Germany         |
| <b>Claudio Descalzi</b>          | Eni                | Italy           |
| <b>Henrik Ehrnrooth</b>          | KONE               | Finland         |
| <b>John Elkann</b>               | FCA                | Italy           |
| <b>Ignacio S. Galán</b>          | Iberdrola          | Spain           |
| <b>Zsolt Hernádi</b>             | MOL                | Hungary         |
| <b>Heinrich Hiesinger</b>        | ThyssenKrupp       | Germany         |
| <b>Timotheus Höttges</b>         | Deutsche Telekom   | Germany         |
| <b>Frans van Houten</b>          | Royal Philips      | The Netherlands |
| <b>Pablo Isla</b>                | Inditex            | Spain           |

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| <b>Leif Johansson</b>         | Ericsson          | Sweden          |
| <b>Joe Kaeser</b>             | Siemens           | Germany         |
| <b>Jacek Krawiec</b>          | PKN Orlen         | Poland          |
| <b>Bruno Lafont</b>           | LafargeHolcim     | France          |
| <b>Thomas Leysen</b>          | Umicore           | Belgium         |
| <b>Bill McDermott</b>         | SAP               | Germany         |
| <b>Nancy McKinstry</b>        | Wolters Kluwer    | The Netherlands |
| <b>Gérard Mestrallet</b>      | ENGIE             | France          |
| <b>Lakshmi N. Mittal</b>      | ArcelorMittal     | United Kingdom  |
| <b>Dimitri Papalexopoulos</b> | Titan Cement      | Greece          |
| <b>Jan du Plessis</b>         | Rio Tinto         | United Kingdom  |
| <b>Patrick Pouyanné</b>       | TOTAL             | France          |
| <b>Norbert Reithofer</b>      | BMW Group         | Germany         |
| <b>Stéphane Richard</b>       | Orange            | France          |
| <b>Kasper Rorsted</b>         | Henkel            | Germany         |
| <b>Güler Sabanci</b>          | Sabanci Holding   | Turkey          |
| <b>Risto Siilasmaa</b>        | Nokia Corporation | Finland         |
| <b>Ulrich Spiesshofer</b>     | ABB               | Switzerland     |
| <b>Carl-Henric Svanberg</b>   | BP                | United Kingdom  |
| <b>Johannes Teyssen</b>       | E.ON              | Germany         |

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