

## ACKNOWLEDGEMENTS

*The CBI would like to thank everyone who participated in our research discussions, whether through meetings, consultation events, or the membership survey.*

Over 450 CBI member companies and trade associations – including 39 firms from the FTSE 100 – attended consultation events, many at CEO level. The views expressed in the report, however, are solely those of the CBI.

Particular thanks go to the members of the project steering group, drawn from a range of CBI members from SMEs to FTSE 100s and based in different regions and with a balanced mix of UK and foreign-owned companies.

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Analysis provided by McKinsey & Company underpins our research. We thank McKinsey for their support with gathering data and structuring our analysis.

We would also like to thank EY for hosting a series of high-level engagement events where we invited Chief Executive/Chair level members to attend round-table meetings. Events were also held in every region of the UK.

Thanks are due to the CBI sectoral committees who offered insight into specific aspects of the report, for example our financial services, construction and HR members. Our SME members and trade association members ensured we captured the issues most important to them.

The project team visited Norway, interviewing Norwegian politicians and businesses to examine how Norway's relationship with the European Union (EU) works for business. Our thanks go to the Confederation of Norwegian Enterprise (NHO) for their help with this element of the research. The CBI project team also met with Swiss stakeholders in Brussels and we are grateful to those who gave up their time to share their views.

We also arranged international events with our member representatives in Washington, Beijing, Shanghai, Delhi and Mumbai, and would particularly like to thank the Confederation of Indian Industry for helping arrange a business breakfast with their members. Similarly, thanks are due to a number of the CBI's sister business federations in the EU who attended a consultation event in Brussels.

We would also like to thank Policy Network, who carried out a series of background interviews with high-level European decision-makers on behalf of the CBI, providing us with an overview of our European partners' attitudes to the current state of play on economic and institutional reform in Europe, paying particular attention to the future prospects for the European Single Market in the aftermath of the 2008 financial crisis.